<table>
<thead>
<tr>
<th><strong>Tuesday, October 7</strong></th>
<th><strong>Developing 21st Century VET/CTE Systems</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>8:00am – 9:00am</td>
<td><em>Meeting convenes at the Toronto Marriott Downtown Eaton Centre Hotel. Breakfast will be served during this time in the meeting room. (Bay Room)</em></td>
</tr>
</tbody>
</table>
| 9:00am – 9:15am       | **Welcome, Introductions, Overview of the Day**  
                          • Tony Jackson, Asia Society |
| 9:15am – 9:45am       | **Understanding VET/CTE in Toronto**  
                          • Chris Usih, Toronto District School Board |
| 9:45am – 10:15am      | Travel to Sites |
| 10:15am – 2:00pm      | **Site Visits to Career/Vocational Education Sites**  
                          (*Lunch to be provided during visits*)  
                          • A protocol with key questions and “what to look for” will be provided and will reflect the core focus areas of the CTE/VET Working Group. |
| 2:00pm – 2:30pm       | Travel from site visits to hotel |
| 2:30pm – 3:30pm       | **Panel Discussion with Key Industry Partners for Toronto’s CTE/VET Programs**  
                          • Moderator: Nancy Hoffman, Jobs for the Future |
| 3:30pm – 5:00pm       | **CTE Working Group Debrief on the Day**  
                          Session will begin with a “fishbowl” discussion by Working Group participants, followed by a group discussion.  
                          • Moderator: Vivien Stewart, Asia Society  
                          • Closing commentary: Marc Tucker, NCEE |
| 6:00pm – 8:00pm       | **Group Dinner for CTE/VET Working Group Cities**  
                          *Others are on your own.* |
<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>8:00am – 9:00am</td>
<td>Meeting convenes at the Toronto Marriott Downtown Eaton Centre Hotel in Trinity Salons I &amp; II. Breakfast will be served in the meeting room. City teams are encouraged to use this time to meet and reflect on their learning.</td>
</tr>
<tr>
<td>9:00am – 9:30am</td>
<td>Welcome and Introductions</td>
</tr>
<tr>
<td></td>
<td>• Tony Jackson, Asia Society</td>
</tr>
<tr>
<td>9:30am – 10:00am</td>
<td>Professional learning within Toronto’s Systemic Reform Strategy</td>
</tr>
<tr>
<td></td>
<td>• Donna Quan, Toronto District School Board</td>
</tr>
<tr>
<td>10:00am – 10:15am</td>
<td>Break</td>
</tr>
<tr>
<td>10:15am – 10:45am</td>
<td>Travel to sites</td>
</tr>
<tr>
<td>10:45am – 3:45pm</td>
<td>Site Visits and Lunch</td>
</tr>
<tr>
<td></td>
<td>• Five paired school visits to include one elementary and one secondary school. Each city team should distribute team members across site visit options.</td>
</tr>
<tr>
<td></td>
<td>• A protocol with key questions and “what to look for” will be provided reflecting the core focus areas of the Professional Learning Working Group.</td>
</tr>
<tr>
<td>3:45pm – 4:30pm</td>
<td>Return to hotel</td>
</tr>
<tr>
<td>4:30pm – 5:30pm</td>
<td>Professional Learning Working Group Debrief on the Day</td>
</tr>
<tr>
<td></td>
<td>Session to begin with a “fishbowl” discussion by Professional Learning Working Group participants, followed by a group discussion</td>
</tr>
<tr>
<td></td>
<td>• Moderator: Tony Mackay, Centre for Strategic Education</td>
</tr>
<tr>
<td>6:30pm – 8:00pm</td>
<td>Dinner and Discussion: Learning from Big City School Reform</td>
</tr>
<tr>
<td></td>
<td>Toronto Marriott Downtown Eaton Centre Hotel in Trinity Salons</td>
</tr>
<tr>
<td></td>
<td>• Michael Fullan, University of Toronto (professor emeritus)</td>
</tr>
<tr>
<td></td>
<td>• Donna Quan, Toronto District School Board</td>
</tr>
<tr>
<td></td>
<td>• Moderator: Tony Mackay, Centre for Strategic Education</td>
</tr>
</tbody>
</table>
Thursday, October 9

8:30am – 9:00am  Travel from hotel to meeting site at MaRS Discovery Centre South Tower, 101 College Street (a fifteen minute walk or shuttle service will be provided).

9:00am – 10:30am  Working Group Breakfast Conversations

• Breakfast will be served in the meeting room (Auditorium)
• City teams will meet by working group (Professional Learning or CTE/VET) to discuss plans for achieving their working group goals and options for collaborative learning over the next 12 months.
• Moderators: Professional Learning Working Group—Jessica Kehayes/Tony Jackson; CTE/VET—Heather Singmaster/Vivien Stewart
• Conference participants not on city teams are encouraged to form conversation groups on issues they would like to discuss with colleagues.

10:30am – 12:00pm  Understanding Toronto
Symposium participants will share impressions and questions arising from the previous two days of site visits for response and discussion with TDSB officials and Michael Fullan.

• Gen Ling Chang, Toronto District School Board
• Michael Fullan, University of Toronto
• Chris Usih, Toronto District School Board
• Moderator: Tony Mackay, Centre for Strategic Education

12:00pm – 1:45pm  Lunch and Presentation: The Importance of Social and Emotional Learning for Student Development

• Tony Jackson, Asia Society
• Richard D. Roberts, ProExam Center for Innovative Assessments
• Discussion and potential for GCEN cities’ to participate in related Asia Society project

1:45pm – 2:00pm  Break
2:00pm – 4:00pm **Concurrent Discussions: How do GCEN cities develop great school and teacher leaders?**

In each discussion group, three cities will provide 10-minute presentations on the following questions:

1) **School leaders**: What is the core role of a school leader? What are your city’s goals and strategies to recruit, train, and sustain effective school leaders? What specific activities are implemented over the course of a school year to execute your city’s strategy? How does your city assess its success in achieving its school leader development goals?

2) **Teacher leaders**: What is the core role of a teacher leader? What leadership structures or opportunities exist for teachers and what must teachers do to take advantage of them?

3) What issues or problems of practice are you facing in implementing successful school and teacher leadership development systems?

- **Group 1: Lexington, Seoul, Shanghai, Toronto**
  Moderator: Tony Jackson, Asia Society
  Expert faculty: Marc Tucker, NCEE

- **Group 2: Houston, Hong Kong, Melbourne**
  Moderator: Vivien Stewart, Asia Society
  Expert faculty: Kai-ming Cheng, Hong Kong University

- **Group 3: Denver, Seattle, Singapore**
  Moderator: Tony MacKay, Centre for Innovative Education
  Expert faculty: Michael Fullan, University of Toronto

4:00pm – 5:30pm Break

5:30pm – 7:00pm **Public Program: 21st Century Skills in a Global Context**

*A public program open to the Toronto education community. GCEN participants are welcome, but not required, to attend. To be held at MaRS Discovery Centre in the Atrium.*

- Aine Maher, Independent Schools Victoria, Melbourne
- Liew Wei Li, Singapore Ministry of Education
- Tom Shelton, Fayette County Public Schools, Kentucky
- Kai-ming Cheng, University of Hong Kong
- Moderator: Tony Mackay, Center for Strategic Education

7:00pm **Dinner** (on your own)
Friday, October 10  Effective School and Teacher Leaders for 21st Century Schools

8:30am – 9:00am  Travel from hotel to meeting site at MaRS Discovery Centre South Tower, 101 College Street (a fifteen minute walk or shuttle service will be provided).

9:00am – 10:15am  GCEN Planning Discussion
  • Breakfast will be served in the meeting room. (Auditorium)
  • GCEN teams will meet with Asia Society staff and advisors to discuss plans/options for sustaining and strengthening the Network.
  • Moderator: Tony Jackson, Asia Society

10:15am – 10:30am  Review of Key Elements of Cities Leadership Strategies
  • Each city team will have prepared a bullet-point summary on a poster board of its strategy for developing effective school and teacher leaders.
  • Gallery walk to review summaries of cities’ strategies in preparation for the next session.

10:30am – 12:00pm  Synthesis: What are the core elements and best practices for implementing an effective school and teacher leadership development system?
  • Three small groups will work through a protocol to identify, based on background readings and city presentations, a list of core elements and implementation strategies for an effective leadership development system. Groups record their findings on poster board.
  • Facilitators and Recorders: Tony Mackay/Heather Singmaster; Tony Jackson/Alexis Menten; Sandra Licon/Jessica Kehayes

12:00pm – 1:30pm  Lunch and Applied Learning: What have we learned about developing great school and teacher leaders?
  • Gallery walk during transition to lunch to review findings on poster boards from the three groups.
  • Lunch and city team conversations
1:30pm – 2:00pm  Invitation for Insights: Lessons from the Toronto Symposium
   • Participants are invited to share their key learnings from the Symposium.
   • Moderator: Tony Mackay, Center for Strategic Education

2:00pm – 2:15pm  Wrap up and Next Steps
   • Moderator: Tony Jackson, Asia Society

2:15pm  Adjourn

Thank you to our current sponsors for supporting the Global Cities Education Network: Bill & Melinda Gates Foundation, Carnegie Corporation, and MetLife Foundation.

We are very appreciative of the Toronto District School Board for hosting and supporting this meeting.

We are also grateful to our past supporters for providing initial funding for the Network: The William and Flora Hewlett Foundation, J.P. Morgan, the Pearson Foundation and the NEA Foundation.